campus council on $Faculty L{ ilde i}fe$

Faculty Leadership Collaborative



2025 Applicant Waiver & Recommendation Instructions

	Last Name	First Name	Middle Name
equest the reference per 2025. The applicant is re unless they are complete from your Department (son to email a pdf of their letter esponsible for verifying that the Please note that if you sub Chair/Director, the Division C		ne.merry@ucsf.edu by March 14, Applications will not be considered on your Division Chief instead of must contain a signed
also permits the applican ou relinquish your rigl	t to sign a waiver relinquishing		the applicant's inspection. The law imendation. <i>If you sign this form,</i> is form, UCSF or Coro may contact
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Instructions to Recommender: the UCSF Faculty Leadership Collaborative is program for UCSF faculty who want to build community on campus through personal and professional development of skills, awareness, and knowledge. Through interactive seminars, the participants will:

- Practice and strengthen personal leadership abilities such critical thinking, inquiry and public speaking,
- Develop a network of leaders who transcend community divisions such as age, socio-economics, sector, race, and politics
- Renew participant's personal commitment to civic participation and increase their confidence to initiate community change

Thank you for completing this recommendation for the UCSF Faculty Leadership Collaborative applicant named above. We seek insight into the applicant's commitment to and concern for the community and her/his desire to be an effective part of that community. Your candid opinion of the applicant's character, intelligence, attitude and leadership qualities is appreciated.

To be successful in the program, applicants must possess the following:

- Strong personal initiative and motivation
- Desire to make an active contribution to the UCSF community
- Ability to work well within a diverse group
- Intellectual curiosity
- Evidence of leadership experience or potential, and meaningful involvement in their workplace or community

Please answer the following questions on your professional letterhead (if appropriate) and include your daytime phone number.

- 1. How long have you known the applicant and in what capacity?
- 2. What characteristics demonstrate the applicant's ability to advance in their career and in leadership at UCSF? What growth opportunities warrant attention by the applicant?
- 3. How does the applicant perform in teams? What role do they normally take? What should other team members know in order to work well with him/her? Please cite specific examples.
- 4. How would you describe the applicant's communication style?

As a reminder the program requires a commitment of around 75 hours, 10 sessions in total (in person and virtual). Full participation is expected.

Please email a pdf of your signed letter to irene.merry@ucsf.edu:

Please note that applications will be considered incomplete without the recommendation letter and will not be accepted.